

## Managing Foreign Materials and Physical Hazards Risk to Make Recalls More (Not Less) Foreign

**Organized by:** The University of Wisconsin- River Falls

**Moderator:** Purnendu Vasavada, The University of Wisconsin- River Falls



Please consider making a contribution

This webinar is being recorded and will be available to IAFP members within one week.



# Webinar Housekeeping

- It is important to note that all opinions and statements are those of the individual making the presentation and not necessarily the opinion or view of IAFP.
- All attendees are muted. Questions should be submitted to the presenters during the presentation via the Questions section at the right of the screen. Questions will be answered at the end of the presentations.
- This webinar is being recorded and will be available for access by IAFP members at <u>www.foodprotection.org</u> within one week.





# Purnendu C. Vasavada



- Professor Emeritus, UW- River Falls
- Food Safety and Microbiology Specialist-UW Extension
- Milk Microbiology and Dairy Technology
- Emerging Pathogens and Rapid Methods and Automation in Food Microbiology
- FDA-ORISE Fellow
- Food Safety Preventive Controls Alliance (FSPCA)
- PCV & Associates, LLC.





# Shawn Stevens



- Shawn Stevens is the founding member of Food Industry Counsel LLC, the only law firm in the United States that represents the food industry exclusively.
- As a food industry consultant and lawyer, Mr. Stevens works with food industry clients (including the world's largest growers, processors, restaurant chains, distributors and grocers) helping them protect their brand by complying with FDA and USDA regulations, reducing risk, managing recalls, and defending highprofile foodborne illness claims.
- Mr. Stevens also speaks regularly to national and international audiences on a wide variety of emerging scientific, regulatory and food safety legal trends.
- Additional information about his practice can be found at <u>www.foodindustrycounsel.com</u>



 Ph. D Microbiologist, joined the food industry by mistake around 20 years ago.

Lee Reece

- Worked at Kraft Heinz for the last 16 years in Food Safety and Quality, and is SME for In Line Product Protection.
- Responsible for the roll out of X-Ray on every Kraft Heinz production line globally.
- Currently leads the International FSQ Technical Excellence team.

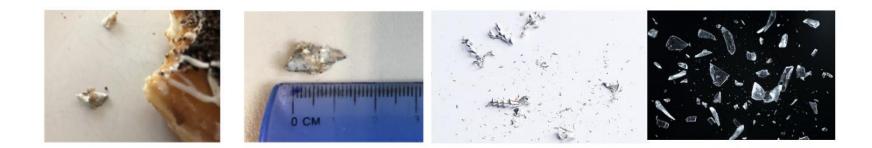


International Association for **Food Protection** 

WFBINAR



### Managing Foreign Materials and Physical hazards Risk to Make Recalls More (Not Less) Foreign



## Objectives

- Significance of foreign material and physical hazard in context of food safety and quality.
- Foreign material risks and trends
- How to best respond when foreign material contamination is suspected
- Strategy and approaches for working closely with solution providers and developing technology that better suits the manufacturing environment for mitigating risk in a more efficient manner, and
- Discussing proven strategies for ensuring future success.

## Agenda

- Introduction
  - Definitions
  - Recent Recalls
  - FSMA Human Food and Animal Food Regulations
- Increasing threat and consequences Shawn Stevens
- Industry strategy and approach Lee Reece
- Summary
- Q&A/Discussion

## What is in a name?

- Foreign Material
- Foreign Bodies
- Extraneous matter
- Physical Hazards

Foreign- "Not characteristically present".. Extraneous- "coming from without "

- It is not always possible to avoid Foreign material
- Many foreign objects may not be esthetically pleasing to customers but may not cause illness or injury are not Hazards

## What is in a name?

DAL (Defect action levels) are <u>limits</u> set by the regulation to define the extent of contamination acceptable in food

### Adulterants

DAL

The action level represents the limit at or above which food becomes <u>"adulterated"</u>

21 CFR: 117 § 117.110

- Many foreign objects may not be esthetically pleasing to customers but may not cause illness or injury are not Hazards
- Some foreign material in food can constitute health and/or quality concerns. Depending on the size and shape of the object, it may cause choking, injury in the mouth, or other health effects, in which case it is deemed a "Physical Food Safety Hazard"

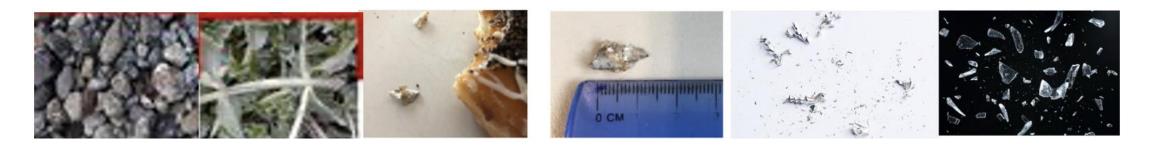
### **Extraneous Foreign Material and Physical Hazards**

- Mold
- Hair
- Insects
- Stems
- Sand
- Dirt

- Glass
- Wood
- Stones
- Metal
- Jewelry
- Insects

- Bone
- Plastic
- Insulation
- Personal effects
- Bullets/BB shot

Needles



## **Physical Hazards and Food Recalls**

### Reported Foodborne Illness Outbreaks 2009–2013

Hazard Type	Outbreaks	Illnesses	Hospitalizations	Deaths
Biological	2,545	52,750	3,552	99
Chemical	163	663	67	5
<b>Physical</b>		Not colled	<mark>cted</mark>	
Unknown	1,204	13,770	286	3

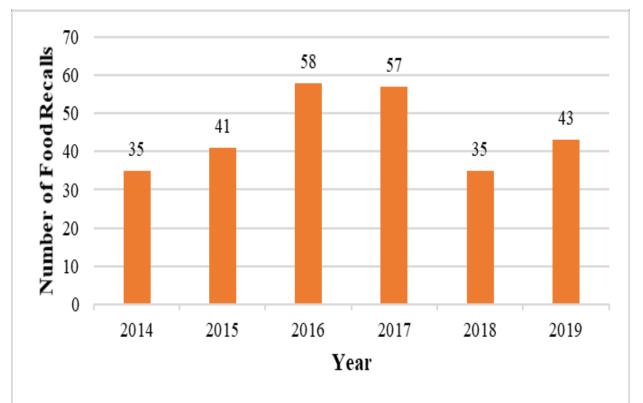
Adapted from: CDC Surveillance for Foodborne Disease Outbreaks, United States Annual Reports, 2009-10, 2011, 2012, 2013



FSPCA

# Physical Hazards and Food Recalls Increasing

### Number of foods recalls due to physical hazards 2014 – 2019 CFIA

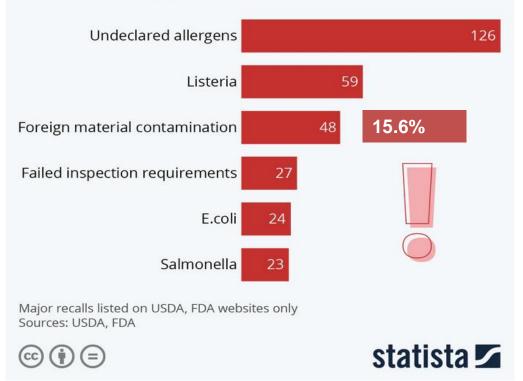


### Food recalls due to physical hazards = 269

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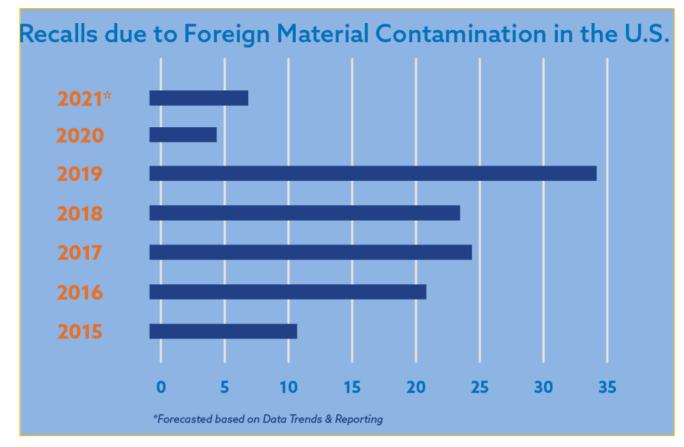
### Why Foods Are Being Recalled

Most common causes for food recalls in the U.S. in 2019



Food recalls due to Foreign material contamination = 48/307 (15.6%)

# Physical Hazards and Food Recalls Increasing



Source:www. Felxxray.com..com

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#### FOREIGN MATERIAL FOOD RECALLS JAN.1-JULY 1, 2019

POUNDS RECALLED	TYPE OF FOOD PRODUCT	TYPE OF CONTAMINANT
832	FROZEN ANDOUILLE SAUSAGE PRODUCTS	METAL
1,719	RAW PORK SAUSAGE PRODUCTS	RUBBER
2,030	BEEF FRANK LINKS	METAL
2,686	READY-TO-EAT SAUSAGE PRODUCT	METAL
4,940	CORNED BEEF PRODUCTS	METAL
6,690	SOUP WITH CHICKEN PRODUCTS	PLASTIC
13,224	DELI HAM PRODUCTS	PLASTIC
20,373	READY-TO-EAT BEEF PATTIES	SOFT PLASTIC
30,260	GROUND BEEF	HARD PLASTIC, METAL
31,703	READY-TO-EAT CHICKEN PRODUCTS	BONE MATERIAL
35,870	BREADED CHICKEN	METAL
36,420	CHICKEN NUGGET PRODUCTS	RUBBER
43,292	GROUND BEEF	HARD PLASTIC
48,371	RAW GROUND PORK PATTY PRODUCTS	BLACK RUBBER
56,578	STUFFED SANDWICH PRODUCT	PLASTIC
58,020	BREADED CHICKEN PRODUCTS	RUBBER
68,244	CHICKEN NUGGET PRODUCTS	WOOD
69,093	FROZEN CHICKEN STRIPS	METAL
95,393	SMOKED SAUSAGE	HARD PLASTIC
173,376	FROZEN PORK PATTIES	GLASS, HARD PLASTIC
190,757	READY-TO-EAT CHICKEN FRITTERS	HARD PLASTIC
246,514	FROZEN BREAKFAST WRAP PRODUCTS	SMALL ROCKS
11,829,517	FROZEN CHICKEN STRIP PRODUCTS	METAL

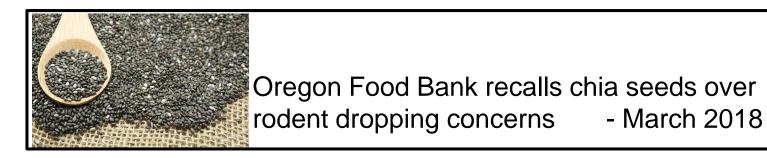
#### TOTAL AMOUNT OF FOOD RECALLED DUE TO POSSIBLE FOREIGN MATERIAL CONTAMINATION = 13,065,902

# Foreign Material and Physical Hazards

Frozen hash browns recalled due to possible golf ball contamination







Udi's Classic Hamburger Buns recalled over plastic pieces. - September 2019



					Laste of INSPIRATIONS' CRÈME PUFFS Whipped Cream Filled Pastry Heist in the Magnetariant flag
01/11/2022	Taste of Inspirations	Cream Puffs	Possible presence of small metal fragements	Poppies International, Inc.	
03/30/2022	<u>Skippy</u>	Reduced Fat Creamy and Chunky Peanut Butter	May contain a small fragments (stainless steel)	Skippy Foods, LLC	AND
07/12/2022	<u>Enjoy Life</u>	Baked snacks	Product may contain hard plastic pieces	Enjoy Life Natural Brands, LLC	COOKIES
08/25/2022	Market Pantry	White Fudge Animal Cookies	Foodborne Foreign Object	D. F. Stauffer Biscuit Co.	
11/03/2022	<u>NESTLÉ® TOLL</u> HOUSE®	Edible Chocolate Chip Cookie Dough	Potential for Soft Plastic Film	Nestle USA	Neste Touse Eache

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. https://www.fda.gov/safety/recalls-market-withdrawals-safety-alerts

10/17/2022	<u>NESTLÉ® TOLL</u> HOUSE®	STUFFED Chocolate Chip Cookie Dough with Fudge Filling	Foreign Object	Nestle USA	
03/18/2022	<u>Kroger</u>	Buttermilk Pancake & Waffle Mix	Potential foreign material contamination	Continental Mills	
04/29/2022	H-E-B Bakery	Two-Bite Brownies	May contain metal fragments	H-E-B	DAKERY BROWNES
04/28/2022	<u>Gorton's</u>	Fish Sandwich	Presence of bone fragments	Gorton's Seafood	
01/25/2023	<u>Almondy</u>	Chocolate Cake with Daim	Foreign Object	Almondy	

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https://www.fda.gov/safety/recalls-market-withdrawals-safety-alerts



### Jumbo Stuffed Shells recalled after consumer complaints of foreign materials

By News Desk on September 15, 2021

Seviroli Foods Inc. of Bellmawr, NJ, is recalling H-E-B Jumbo Stuffed Shells because of the potential presence of metal in the product. The issue was discovered on Sept. 9 after H-E-B was notified of four ...



### Krispy Kreme fined after metal found in doughnut

By News Desk on September 13, 2022

Krispy Kreme has been fined more than £200,000 (\$234,000) in England after a sharp piece of metal was found in a doughnut.

The company pleaded guilty to three food hygiene and safety offenses earlier this...



Photo illustration

### **Chocolates recalled over brush bristles in product**

By News Desk on January 12, 2023

Sanders Candy LLC, doing business as Second Nature Brands, is recalling various chocolate products because of foreign material in the products, specifically pieces of cleaning brush bristles.



# Starbucks drinks recalled over glass in product

By News Desk on February 15, 2023

Pepsico Inc. is recalling 25,200 cases of Starbucks frappuccino Vanilla drinks because of glass in the product. Each case has a dozen bottles.

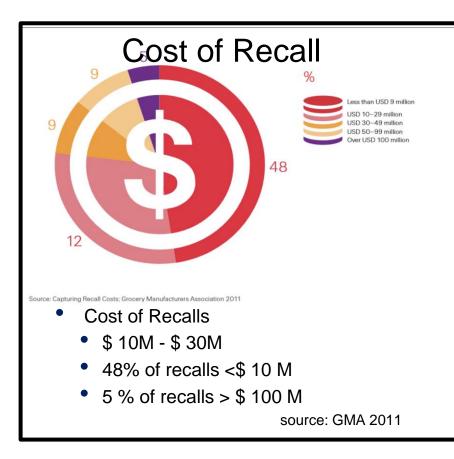


### Louis Latour Pinot Noir recalled over glass in product

By News Desk on February 20, 2023

The Liquor Control Board of Ontario is recalling Louis Latour brand Pinot Noir because of the possible presence of glass in the product.

## **Controlling Foreign Material and Physical Hazards**



- Necessary for safety, aesthetics and quality
- Economic loss and Brand protection
- Most controlled by GMPs and Preprocessing operations
  - Incoming raw material
  - Equipment
  - Processing and packaging operations
- Detection and control devices
- Screening, Filtration, Magnets, metal detectors, xray devices
- GFSI schemes SQF, BRC, FSSC 22000
- USDA FSIS and FSMA Regulations compliance

# Foreign Material, Physical Hazards and FSMA

- FSMA regulations require risk based hazard analysis
- PCHF and PCAF regulations require robust hazard analysis and preventive controls for mitigating identified hazards requiring preventive controls
- GMPs and Prerequisite programs
- Process Preventive Control Metal detection
- Supply Chain Control







### Foreign Materials and Physical Hazards: Increasing threat and consequences Shawn Stevens



### REDUCING PHYSICAL HAZARDS BY GETTING THE BEST FROM TECHNOLOGY Lee Reece



### Foreign Materials and Physical Hazards: Increasing threat and consequences



Shawn Stevens stevens@foodindustrycounsel.com 920.698.2561









HOME ABOUT	SERVICES F	OOD RECALL SEARC	EVENTS	RESOURCES	CONTACT		
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### www.foodrecallreporter.com

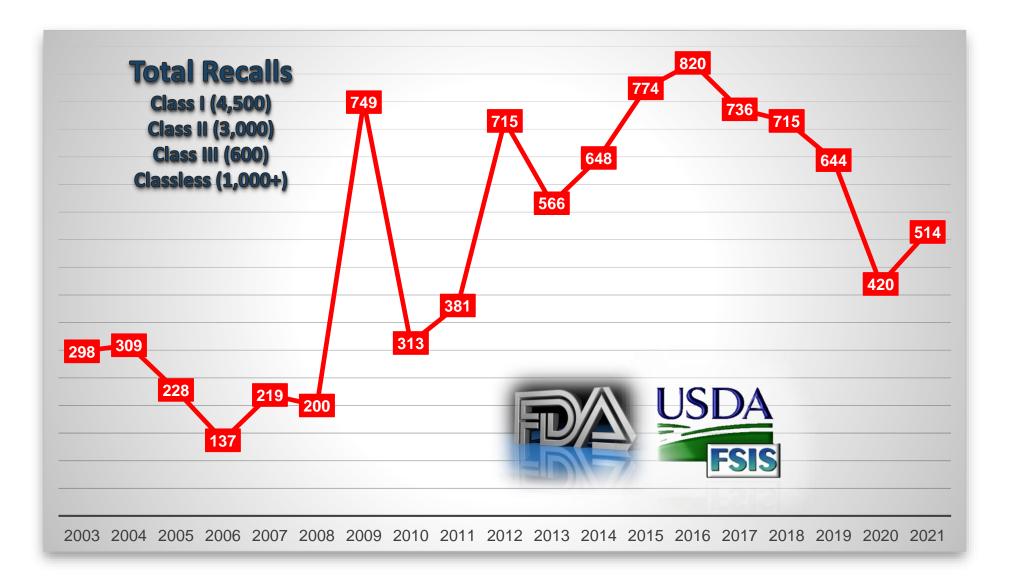




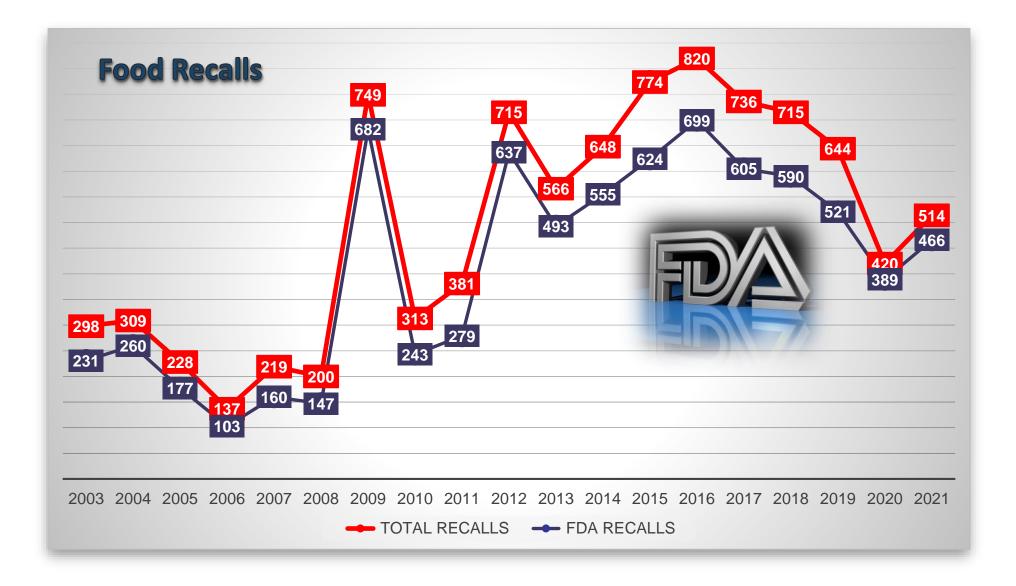






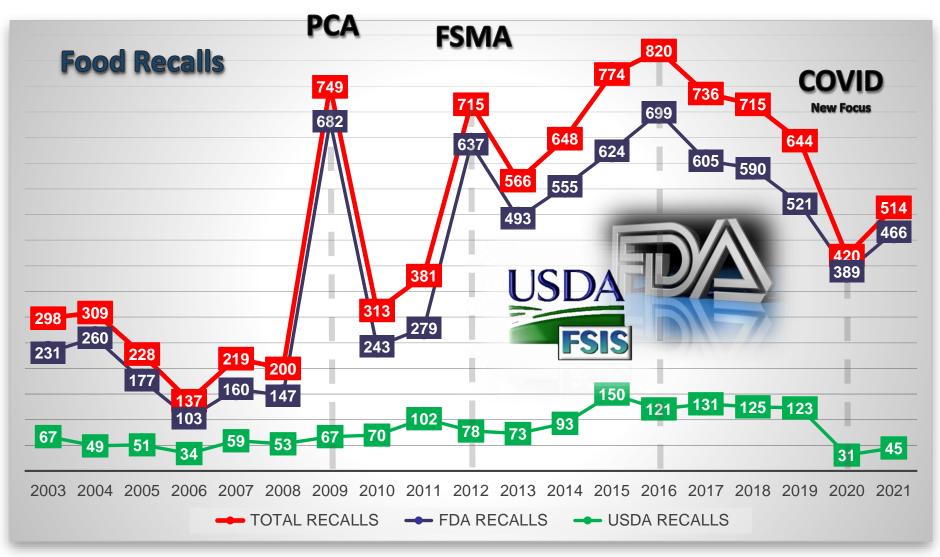




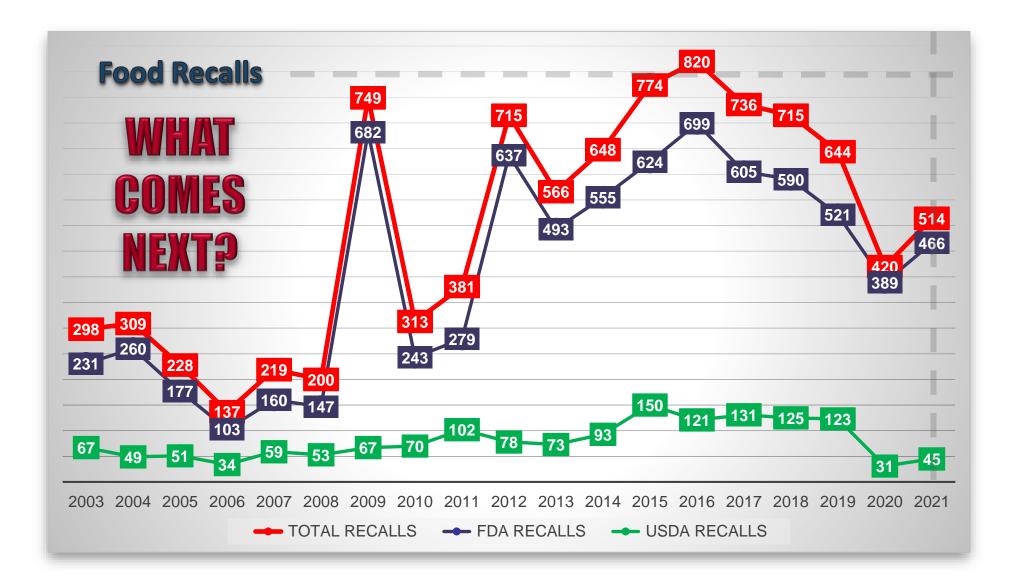




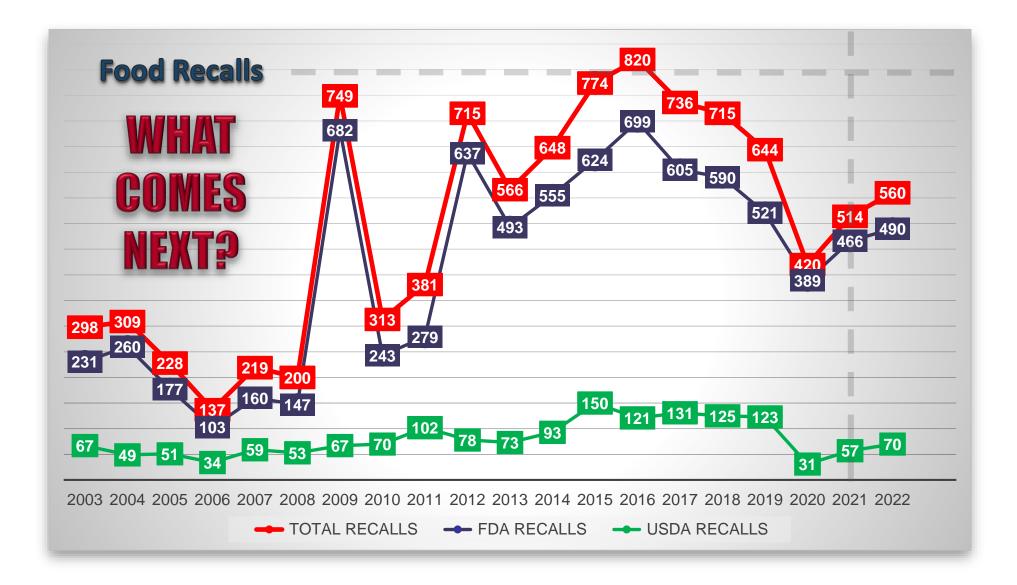
### **SWAB-A-THONS**





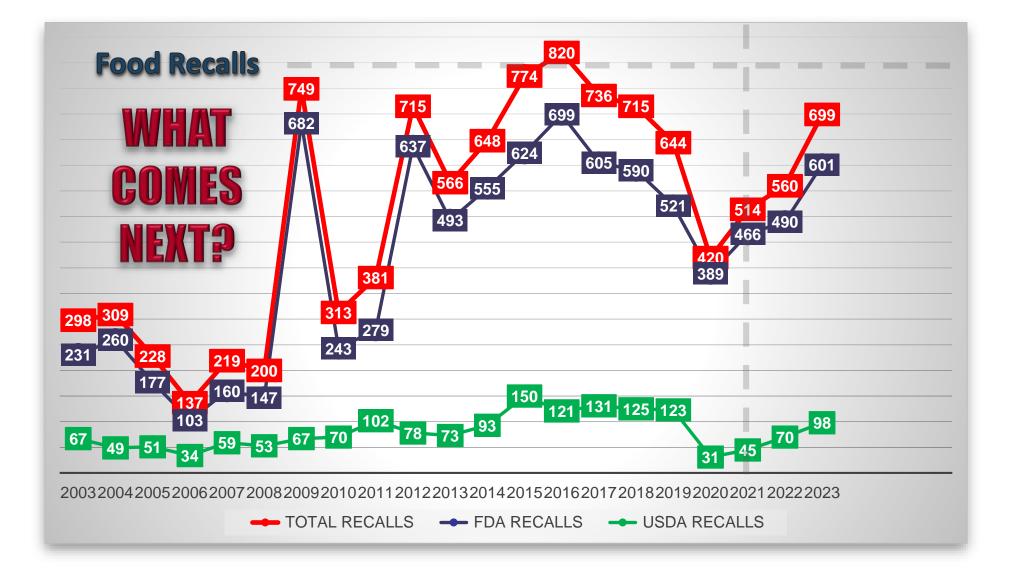




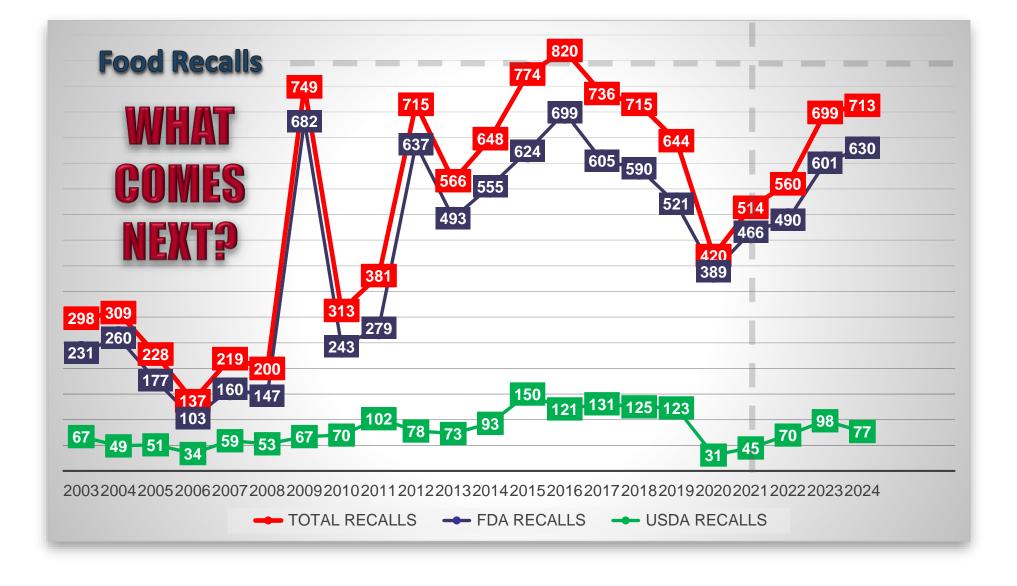


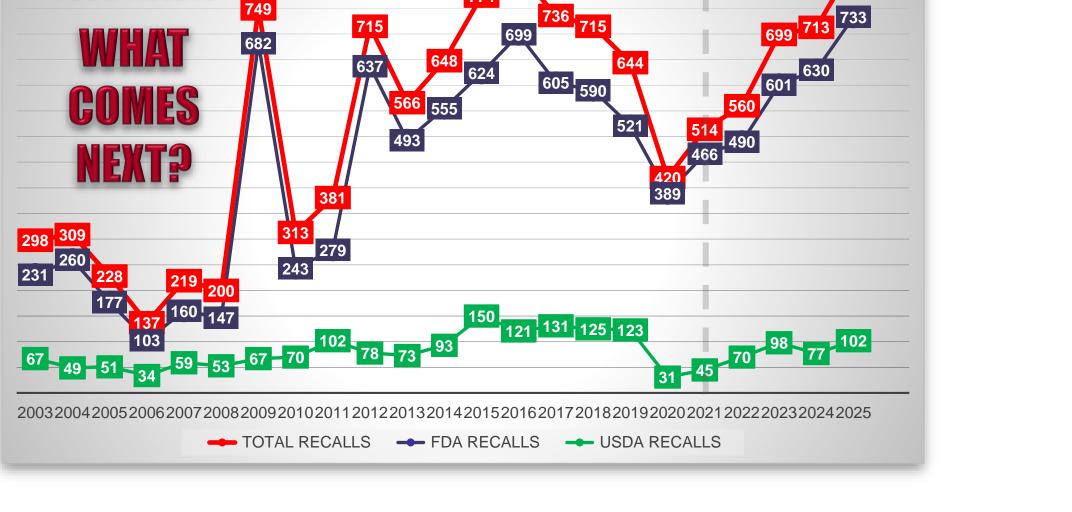






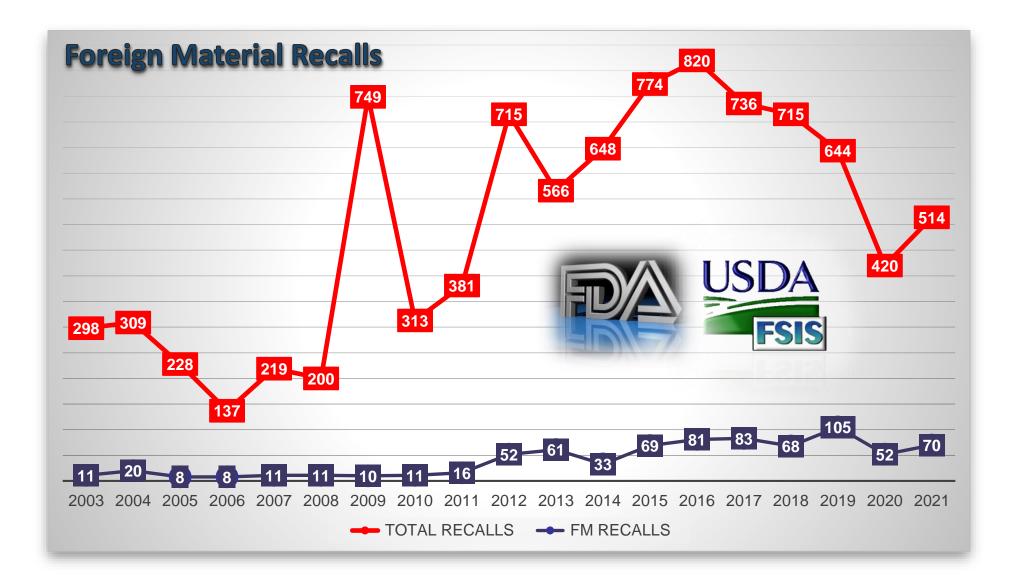




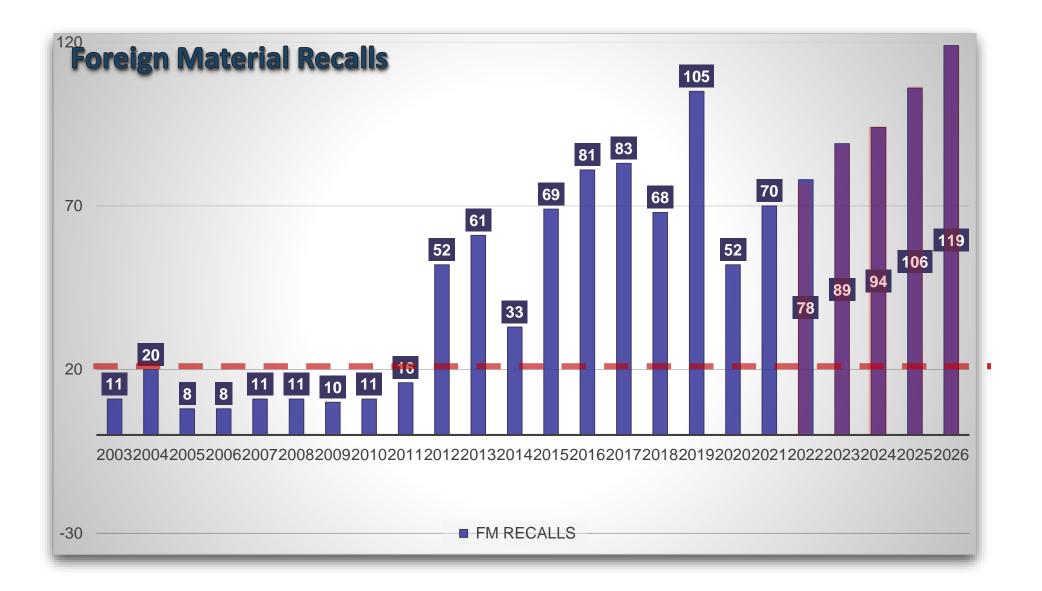


**Food Recalls** 











## **BAD FOREIGN MATERIAL DAYS**

- 2/14/05: Hydraulic fluid Ground beef
- 2/17/06: Bird head Can of pinto beans
- 5/18/07: Diesel fuel Seasoned turnips
- 4/01/15: Fingertip Potato scramble breakfast
- 6/30/15: Extraneous pieces of golf balls Hash browns
- **10/3/16:** Fingertip Doughnuts and Cinnamon rolls
- **12/8/16:** Blood Taffy
- 4/21/17: Shredded golf balls Shredded hash browns
- **3/10/19:** Bird foot Chocolate cake





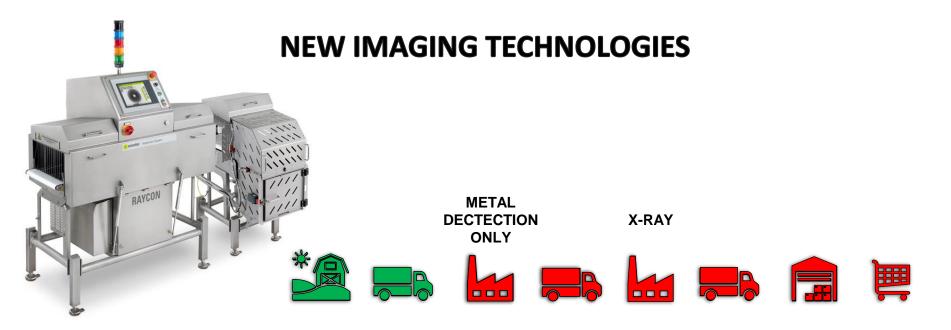


**Bird foot – Chocolate cake** 





### Lack of Training Employee Fear Lack of Preventive Maintenance Running to Failure











## **IS A RECALL EVEN REQUIRED?**

# AND, IF SO, HOW WILL IT BE CLASSIFIED?









### FOOD RECALL SEARCH FOOD RECALL REPORTER



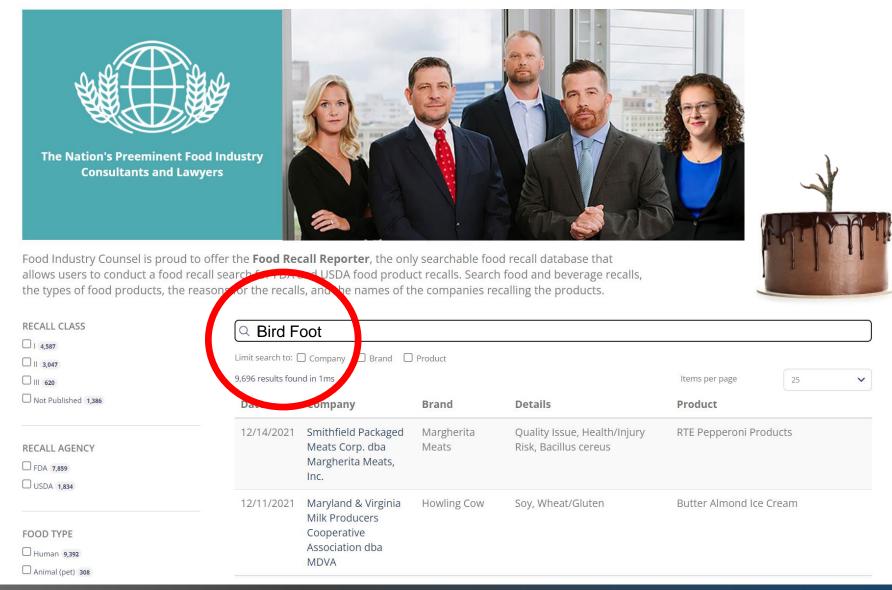
Food Industry Counsel is proud to offer the **Food Recall Reporter**, the only searchable food recall database that allows users to conduct a food recall search for FDA and USDA food product recalls. Search food and beverage recalls, the types of food products, the reasons for the recalls, and the names of the companies recalling the products.



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Not Published 1,386	Date	Company	Brand	Details	Product			
RECALL AGENCY	12/14/2021	Smithfield Packaged Meats Corp. dba Margherita Meats, Inc.	Margherita Meats	Quality Issue, Health/Injury Risk, Bacillus cereus	RTE Pepperoni Pro	ducts		
OOD TYPE Human 9,392 Animal (pet) 308	12/11/2021	Maryland & Virginia Milk Producers Cooperative Association dba MDVA	Howling Cow	Soy, Wheat/Gluten	Butter Almond Ice	Cream		



### FOOD RECALL SEARCH FOOD RECALL REPORTER



## FOOD RECALL SEARCH



Food Industry Counsel is proud to offer the **Food Recall Reporter**, the only searchable food recall database that allows users to conduct a food recall search for FDA and USDA food product recalls. Search food and beverage recalls, the types of food products, the reasons for the recalls, and the names of the companies recalling the products.

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RECALL AGENCY	Date Company B	rand obcasils	Product		
	03/10/2019		Chocolate Cake with Cream Cheese Icing, Red Velvet Ca Cheese Icing, Birthday Cake with Buttercream Icing	ke with Cream	
FOOD TYPE					
Human 1			« < 1 > »		



### RECALL DETAILS 3/10/2019 HORIZON FOOD GROUP

### **Recall Date** 3/10/2019 Company Horizon Food Group Ne-Mo's Brand Chocolate Cake with Cream Cheese Icing, Red Velvet Cake with Cream Cheese Product Icing, Birthday Cake with Buttercream Icing Food Type Human **Recall Reason Foreign Materials Recall Details** Bird Foot Consumer Complaints of bird foot found in the product. Notes **Pounds Recalled** 45,366 **Recalling Agency** FDA Voluntary/Mandated Voluntary Class Ш **Expanded Date** None **Recall Links** https://www.accessdata.fda.gov/scripts/i ...



www.foodrecallreporter.com

#### **Product Details**

Product Quantity:	Recall Number:
760cs (27,360 cakes)	F-1179-2019
<b>Code Information:</b> No expiration date is printed on product, however, at the store level, retailer will apply an expiration sticker onto each cake square. Lot coding is a 5 digit number, SYDDD, where S designates the shift (1,2, or 3), Y designates the year, and DDD designates the Julian day. Example 19038 where 1 =	Classification: Class II

#### **Event Details**

Event ID: 82404

Product Type: Food

Status: Terminated

#### Recalling Firm:

Horizon Food Group 16875 W Bernardo Dr Ste 100 San Diego, CA 92127-1675 United States

Recall Initiation Date: 3/10/2019

Center Classification Date: 3/19/2019

Voluntary / Mandated: Voluntary: Firm initiated

Initial Firm Notification of Consignee or Public: E-Mail

Distribution Pattern: AR, AZ, CA, FL, GA, HI, ID, IL, IN, KY, MD, MI, NC, NY, OK. OR, PA, SC, TN, TX.



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RECALL AGENCY	Date	Company	Brand	Details	Product			
FDA 5	10/06/2017	Champion Foods, LLC	Champion Foods, Little Caesar's	Plastic	Breadsticks			
USDA 2	10/05/2017	Blue Line Food Service Distribution	Blue Line	Plastic	Pre-Mix Dough			
FOOD TYPE	07/15/2016	Faribault Foods, Inc.	Hy-Vee, La Preferida, Our Family, Sprouts, Mrs. Grimes, Kuner's, HEB	Metal, Plastic	No Salt Added Blac	ck Beans		
BIG 8 ALLERGENS	07/19/2013	CSM Bakery Products NA	CSM	Plastic	Supreme Chocolat	e Layer Cake		
Show more	02/26/2013	The Kroger Co.	QFC, Fred Meyer	Plastic Breads				
OTHER ALLERGENS	11/02/2012	Wayne Farms	Wayne Farms	Plastic	Fully Cooked Grill M Meat Chicken Strip			
Show more	07/13/2012	Morgan Foods, Inc.	Wegman's, Chef's Cupboard, America's Choice, Hill Country Fare	Plastic	Chicken Corn Chov Chunky Chicken Co			
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### FOOD RECALL SEARCH FOOD RECALL REPORTER

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# JUST "A LITTLE" PLASTIC Do small, malleable pieces of plastic = Adulteration?



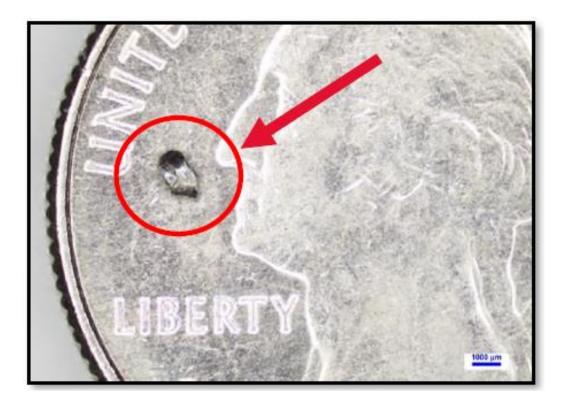


# JUST "A LITTLE" PLASTIC Do small, malleable pieces of plastic = Adulteration?





# JUST "A LITTLE" METAL Do small, malleable pieces of metal = Adulteration?





# Watch Out for Foreign Materials















Mini Gummy Butterflies actually contained

### **"OLLY SLEEP SUPPLEMENTS"**

•••

WHICH

"CAUSE DROWSINESS"











# What Would 12 Jurors Think?







### "GOING ALL-IN FOR FOOD AND ALL-OUT FOR THOSE WHO PRODUCE IT"

Shawn Stevens stevens@foodindustrycounsel.com 920.698.2561





## REDUCING PHYSICAL HAZARDS BY GETTING THE BEST FROM TECHNOLOGY

Dr Lee Reece, Kraft Heinz Company. FSQ Technical Excellence Lead.

Kraft*Heinz* 



**ONE OF THE** LARGEST FOOD & BEVERAGE **COMPANIES IN** THE WORLD, **PRESENT IN 40+ COUNTRIES** 

OVER 36,000 DEDICATED HEINZ **EMPLOYEES** 

**\$26BN IN NET SALES** (2021)

**ONE OF THE MOST FAMOUS BRANDS IN THE** WORLD

**440M MEALS DONATED TO COMBAT FOOD INSECURITY GLOBALLY WITH** PARTNERS (2021)

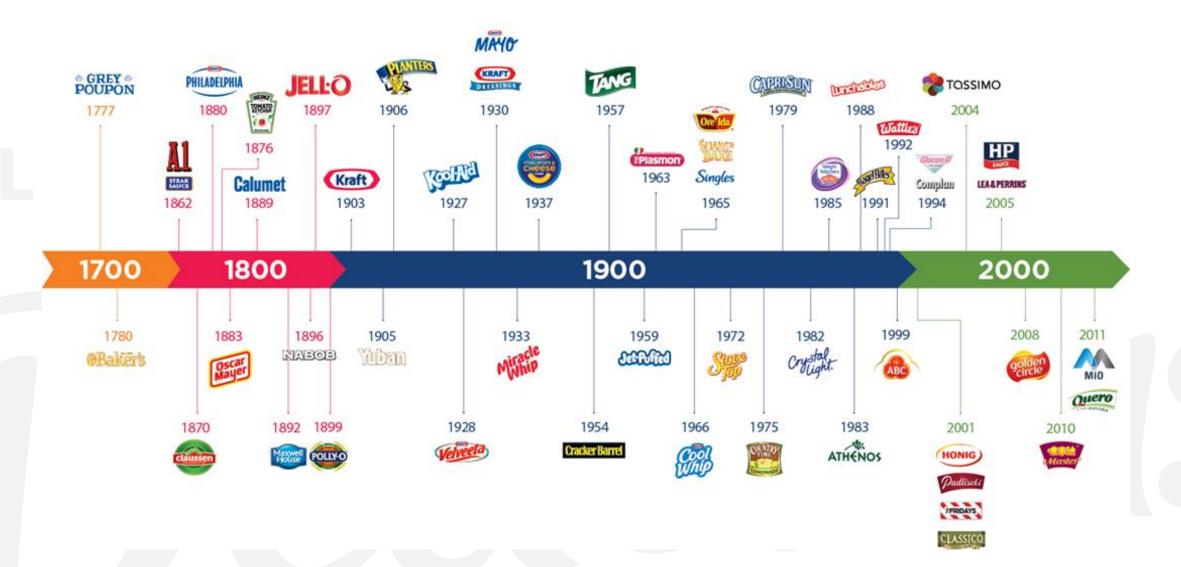


A Global Food Powerhouse





## **NEARLY 250 YEARS OF ICONIC BRANDS.**



Kraft*Heinz* 

## MANAGING RISK.

# The food industry now has unique challenges:

- Consumers have almost pharmaceutical standard expectations.
- However, most of our ingredients are organic and have inherent risks.

### **Risks are managed by:**

- Assurance of supplier.
- Quality control checks.
- Removal in process.

		Physical	Chemical	Microbial
V	/egetables	Wood, woody veg, stone, glass	Pesticides	Listeria, Botulism
	Fruits & Cereals	EVM, Insects	Pesticides, Mycotoxins	Salmonella, Listeria
	Meats	Bone, Metal, Feathers	Hormones	Salmonella, E. coli, Listeria
F	Packaging	Glass	Migrants	Environmental contaminants

## **DOES A CONSUMER MEASURE THE HURTY BIT?**

REGULATORY TOXICOLOGY AND PHARMACOLOGY 28, 181–189 (1998) ARTICLE NO. RT981249

Regulatory Action Criteria for Filth and Other Extraneous Materials

I. Review of Hard or Sharp Foreign Objects as Physical Hazards in Food

Alan R. Olsen U.S. Food and Drug Administration, Microanalytical Branch, HFS-315, 200 C Street, S.W., Washington, DC 20204

Received April 20, 1998

1. Hard or sharp objects that are 7 mm or longer, maximum dimension, represent a potential physical hazard in food.

2. Hard or sharp objects less than 7 mm, maximum dimension, represent a possible physical hazard in food, especially if a special-risk group is among the intended consumers of the product.

3. Very large objects, such as those that meet or exceed the CPSC safety standard for small parts in toys, are easily and readily detectable by a consumer prior to consuming a food product and do not normally represent a health hazard.

4. Intended use, processing steps that eliminate the hazard, guidance and requirements concerning unavoidable natural defects, and other factors are important considerations when determining the potential hazard from hard or sharp foreign objects in food. Author: Alan R. Olsen, U.S. Food and Drug Administration Updated by Bob Price, University of California, Davis

### **Potential Food Safety Hazard**

Foods are considered adulterated if:

- The product contains a hard or sharp foreign object that measures 7 mm to 25 mm, in length, and
- The product is ready-to-eat, or according to instructions or other guidance or requirements, it requires only minimal preparation steps, e.g., heating, that would not eliminate, invalidate, or neutralize the hazard prior to consumption (FDA, 1999).

### Metal Inclusion

### Top

- No metal fragments in finished product. (Note: FDA's Health Hazard Evaluation Board has supported regulatory action against product with metal fragments of 0.3" [7 mm] to 1.0" [25mm] in length. See also FDA Compliance Policy Guide #555.425.), or
- No broken or missing metal parts from equipment at the CCPs for "metal inclusion" (FDA, 2001a).

#### **Glass Inclusion**

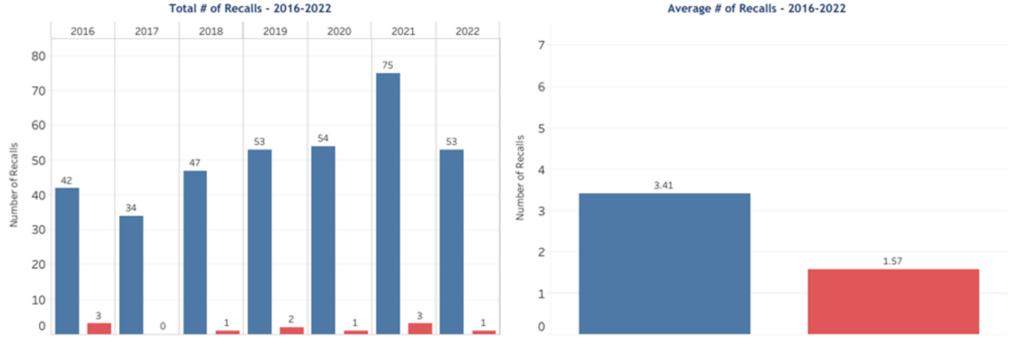
### Top

- No glass fragments in finished product. (Note: FDA's Health Hazard Evaluation Board has supported regulatory action against products with glass fragments of 0.3" [7 mm] to 1.0" [25 mm] in length. See also FDA Compliance Policy Guide #555.425.)
- No broken glass at the CCPs for "glass inclusion" (FDA, 2001b).

## KHC and Peer Recalls 2016 to 2022

The red bars show the total number of Kraft Heinz recalls per year.

The blue bars show the total number of peer company recalls per year.



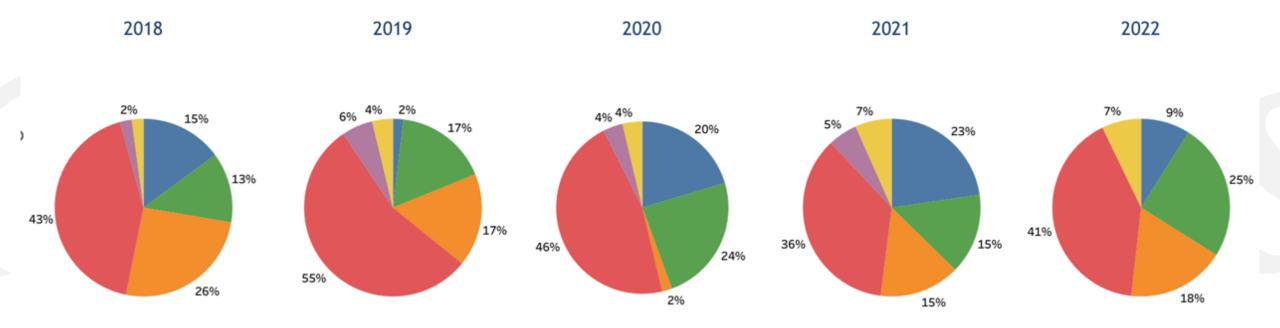
g Peer Companies g Kraft Heinz

## Main Causes of Recall.

There are 4 main root causes for recall:

- Chemical.
- Foreign Matter.
- Allergen/Mislabelling.
- Microbiological.

Foreign Matter is an area technology can help us combat the threat



# WHAT IS THE QUICKEST WAY TO DESTROY NEARLY 250 YEARS OF TRUST ???

# Heradd Express



## Mum's glass in baby food ordeal

#### **By JENNA RICHARDS**

jrichards@heraldexpress.co.uk

A TERRIFIED mum rushed her disabled son to hospital after finding glass in the baby food she was feeding him.

An investigation has now been launched by Heinz the baby food manufacturers.

Julia Melluish was feeding one of her 17-month-old twins, Harrison, who is blind and suffers from cerebral palsy, when she spotted glass inside the jar of Heinz baby food.

Julia, of Green Park Road, Paignton, said: "This is every mother's worst nightmare.

"How he didn't cut his mouth is a miracle."

Julia spotted shards of glass on Harrison's feeding spoon after he'd already eaten three quarters of the jar.

She said: "I immediately winded him vigorously to bring up anything he may have digested.

"Then I got a muslin cloth and wiped around the inside of his cheeks and his tongue."

Julia phoned her doctor and was advised to take her son straight to hospital.

#### Problems

Julia added: "It was tricky because the doctors didn't want to x-ray such a young Julia reported the incident to Heinz who expressed their sincere apologies and have arranged to collect the broken jar for investigation.

Nigel Dickie, director of corporate and government affairs for Heinz UK, said: "We were concerned to hear from Julia Melluish about her experience with one of our products and are relieved to know no harm was done.

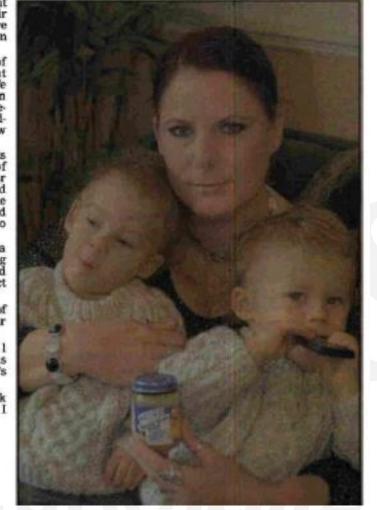
"Great care and attention is given to every aspect of preparing and making our baby foods, from sorting and screening of ingredients to the stringent precautions and exacting standards adhered to during manufacture.

"We are keen to carry out a full investigation concerning this isolated complaint and have arranged a visit to collect the product.

"The quality and purity of our baby foods remains our utmost priority."

Mum Julia is still concerned: "The jar was broken on the inside, that's why I didn't spot it.

"Do I have to stop and check the inside of a jar each time I open one?"

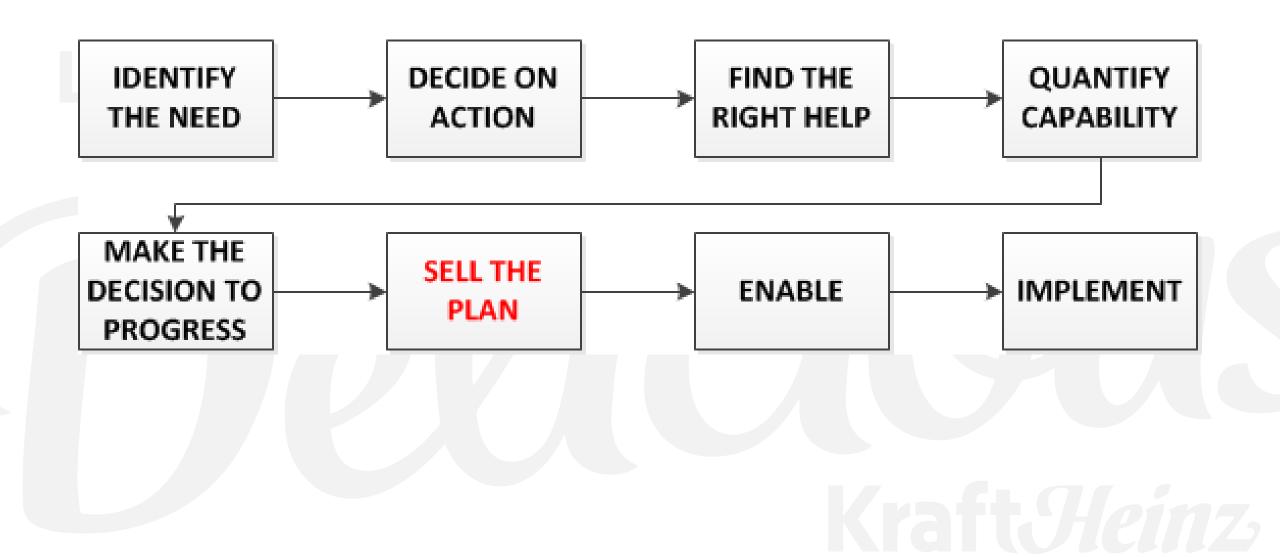


### **WHERE WE STARTED**

- We identified a need to attack the issue of physical contamination in our products.
- Traditional Product Protection systems were not doing a good enough job:
  - Sieves.
  - Magnets.
  - Metal Detectors



### **THE ROUTEMAP**



#### FINDING THE RIGHT HELP.

- What we wanted to see:
  - Technical capability (hard to judge from a position of ignorance).
  - Willingness to cooperate (often stated, often not followed through).
  - Willingness to listen.
  - No "Hard Sell".
  - Long term commitment, with no promises from our end.
  - Patience.....







#### QUANTIFY CAPABILITY.

- We embarked on a round of testing:
  - Different suppliers.
  - Different systems.
  - Different products and formats.



- Initially to build understanding of technology and capability.
- Later to qualify performance.
- This went on for some time....



#### **QUANTIFY CAPABILITY.**

- Building confidence and knowledge.
  - Could the new tech do what we needed?
  - What were the limitations?
  - Would it help in real life?
- Improving both sides knowledge.
  - Real life running requirements.
  - Hygienic design.
  - Maintenance.
  - User interface.

• Showing what we need, what we want, and when to tell the difference.





### QUANTIFY CAPABILITY.

- Need for consistent approach.
- Difficulty in comparing testing across a wide range of suppliers with different product.
  - Machine set up.
  - Real life accuracy.
  - False rejects.
  - Trust
  - Challenge testing.
  - Test piece consistency.



 Again, patience and understanding was required, by both parties...

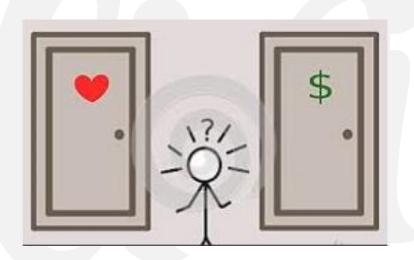


#### THE DECISION TO PROGRESS.

• This was the easy part!



• Commit the business to getting it done, not so much!



#### **SELL THE PLAN.**

- Getting buy in at high level:
  - Relatively simple.
  - Consequence of inaction.
  - Brand Protection.

- Getting buy in at lower level:
  - More resistance.
  - Not a high local priority.
  - Too many drawbacks.
  - Limited perceived benefits.





#### **SELL THE PLAN.**

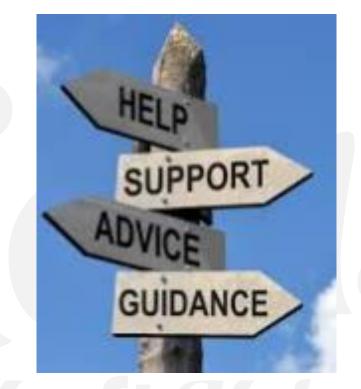
- Roadblocks/fears/assumptions and concerns:
  - Installations resources.
  - Hidden costs.
  - Downtime.
  - OEE impact.
- Changing minds & winning hearts was vital.
- The hardest part, takes time.



# Kraft*Heinz*

#### ENABLE.

- Setting the ground so when it went in, it worked:
  - Good FAT system, involving plant.
  - Full expert technical support through commissioning,
    - validation, start up and beyond.
- Systems.
  - KHC Quality systems provide strong back up, guidance and set out clear expectations.
  - Practical help was always on hand.
  - Back up.
  - Guidance documentation.
  - Integration into existing quality systems.
  - Became part of "The Language"



#### **IMPLEMENT.**

- Started slow:
  - Test sites.
  - Installed in friendly, sites that saw the advantages.
- Built early confidence:
  - Sceptical plants could discuss with other sites, rather than taking my word for it....
- Then all hell breaks loose...

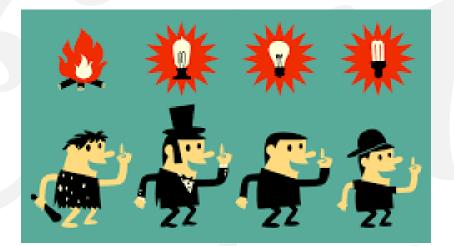




#### MAINTAIN AND IMPROVE.

- Continue to monitor performance:
  - Re-Validation.
  - Customer Complaint analysis.
- Familiarity between plants and suppliers:
  - Long working relationship maintains trust.
- Continue close work with suppliers:
  - New developments.
  - Improved processes.
  - Be prepared to adapt as technology progresses.







# Summary

- Foreign material are extraneous matter the can be present in food and constitute quality concerns
- Extraneous foreign material in food may not be esthetically pleasing to customers but may not cause illness or injury are not considered hazards
- Depending on the size and shape of the object, foreign material can cause choking, injury in the mouth, or other health effects and is deemed a "Physical Food Safety Hazard"

# Summary

- Government regulations and Industry quality programs (GFSI- SQF, BRC etc.) have Standards and documented policies, procedures, and handling requirements for the control of foreign material contamination
- Recalls of food products contaminated with foreign material and physical hazards are increasing
- Food industry needs to have dedicated programs and strategies including partnership with technology companies to managing foreign materials and physical hazards and make recalls more (not less) foreign.



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## Upcoming Webinars

March 21, 2023 Produce Safety Risks and an Update on Two Ongoing Research Projects – Risks imposed by wild bird sand risks associated with EHEC during post harvest leafy greens

March 28, 2023 Food Toxicology Webinar-Food Chemical Safety and Current Tools and Methods

May 8, 2023 Is it a Listeria sensu stricto or sensu lato species? Why understanding the difference is important

June 14, 2023 Dry Cleaning: Is Water Friend or Foe in Food Safety and Sanitation?

https://www.foodprotection.org/events-meetings/webinars/



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